



2026 Q2 Investor Conference

Safe Harbor Statement

- D-Link's statements of its current expectations are forward-looking statements subject to significant risks and uncertainties and actual results may differ materially from those contained in the forward-looking statements, including the cyclical nature of our industry, our ability to compete effectively general economic and political conditions, demand in end market, impact of competitive products and pricing, exchange rate fluctuations, and other risks beyond the control of the Company.
- Except as required by law, we undertake no obligation to update any forward-looking statement, whether as a result of new information, future events, or otherwise.

Agenda

- Financial Results

- Revenue Mix Analysis

- 2026 Commercial Product Plans

- Case Studies

「 D-Link is committed to providing robust, secure, and reliable networking infrastructure. By leveraging high-quality differentiation and strong cybersecurity protection, the Company is steadily expanding its global market presence. 」

- Q&A



Financial Results

2Q26 Income Statement – QoQ/YoY Comparison

Quarterly Results

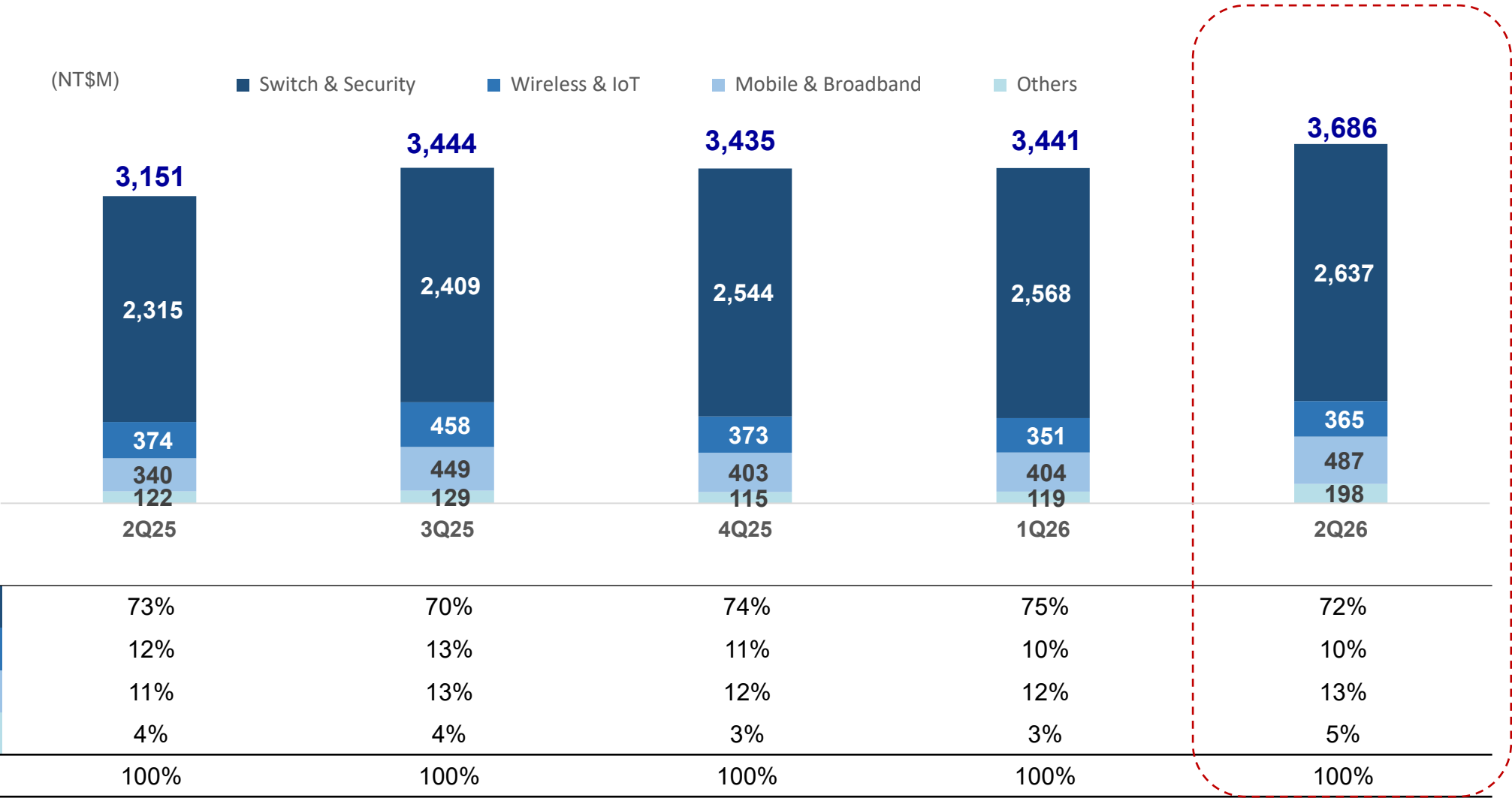
NT\$M	2Q25	1Q26	2Q26	QoQ %	YoY %
Net Sales	3,151	3,441	3,686	7.1	17.0
Gross Profit	786	870	888	2.1	13.0
Operating Expenses	852	838	822	(1.9)	(3.5)
Operating Income (Loss)	(66)	32	66	106.3	200.0
Total Non-Op. Inc. (Loss)	(26)	(6)	(20)	(233.3)	23.1
Income Before Tax	(92)	26	46	76.9	150.0
Net Income (Loss)	(130)	(20)	13	165.0	110.0
Non-controlling Interests	8	9	26	188.9	225.0
Net Income (Loss) Attributable to Parent	(138)	(29)	(13)	55.2	90.6
EPS (NT\$)	(0.23)	(0.05)	(0.02)		
Outstanding shares (m)	599	599	599		
Gross Profit % (GP %)	24.9%	25.3%	24.1%		
Operating Expenses % (OPEX %)	27.0%	24.4%	22.3%		
Operating Margin % (OPM %)	-2.1%	0.9%	1.8%		
Income Before Tax% (IBT %)	-2.9%	0.8%	1.2%		

■ 2Q26 Balance Sheet – QoQ/YoY Comparison

Quaterly Results					
NT\$M	2Q25	1Q26	2Q26	QoQ %	YoY %
Cash & cash equivalents	3,657	3,116	2,971	(4.7)	(18.8)
Account Receivable	2,692	3,261	3,607	10.6	34.0
Inventory	3,036	2,779	2,645	(4.8)	(12.9)
Other Current Assets	1,368	1,099	1,478	34.5	8.0
Non-current Assets	5,119	5,214	5,176	(0.7)	1.1
Total Assets	15,872	15,469	15,877	2.6	0.0
Short-term loans	0	151	354	134.2	NA
Accounts Payable	2,183	2,038	2,384	17.0	9.2
Other Current Liabilities	1,943	1,792	1,606	(10.4)	(17.3)
Non-current Liabilities	896	815	856	5.0	(4.5)
Total Liabilities	5,022	4,796	5,200	8.4	3.5
Total Shareholders' Equity	10,850	10,674	10,677	0.0	(1.6)
Book Value Per Share	13.9	13.7	13.7		
Current Ratio	260.7%	257.6%	246.4%		
Debt/Asset Ratio	31.6%	31.0%	32.8%		
Cash Conversion Cycle	132	144	135		

Revenue Mix Analysis

Product Mix



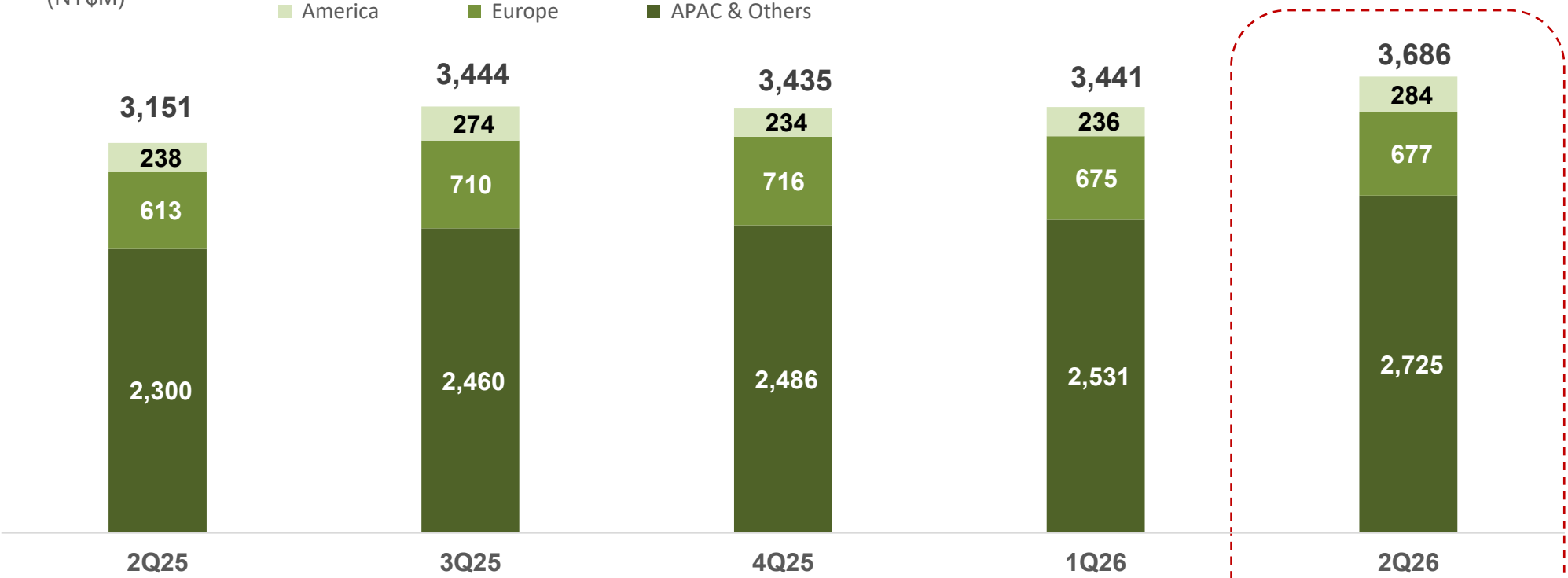
Sales by Region

(NT\$M)

America

Europe

APAC & Others

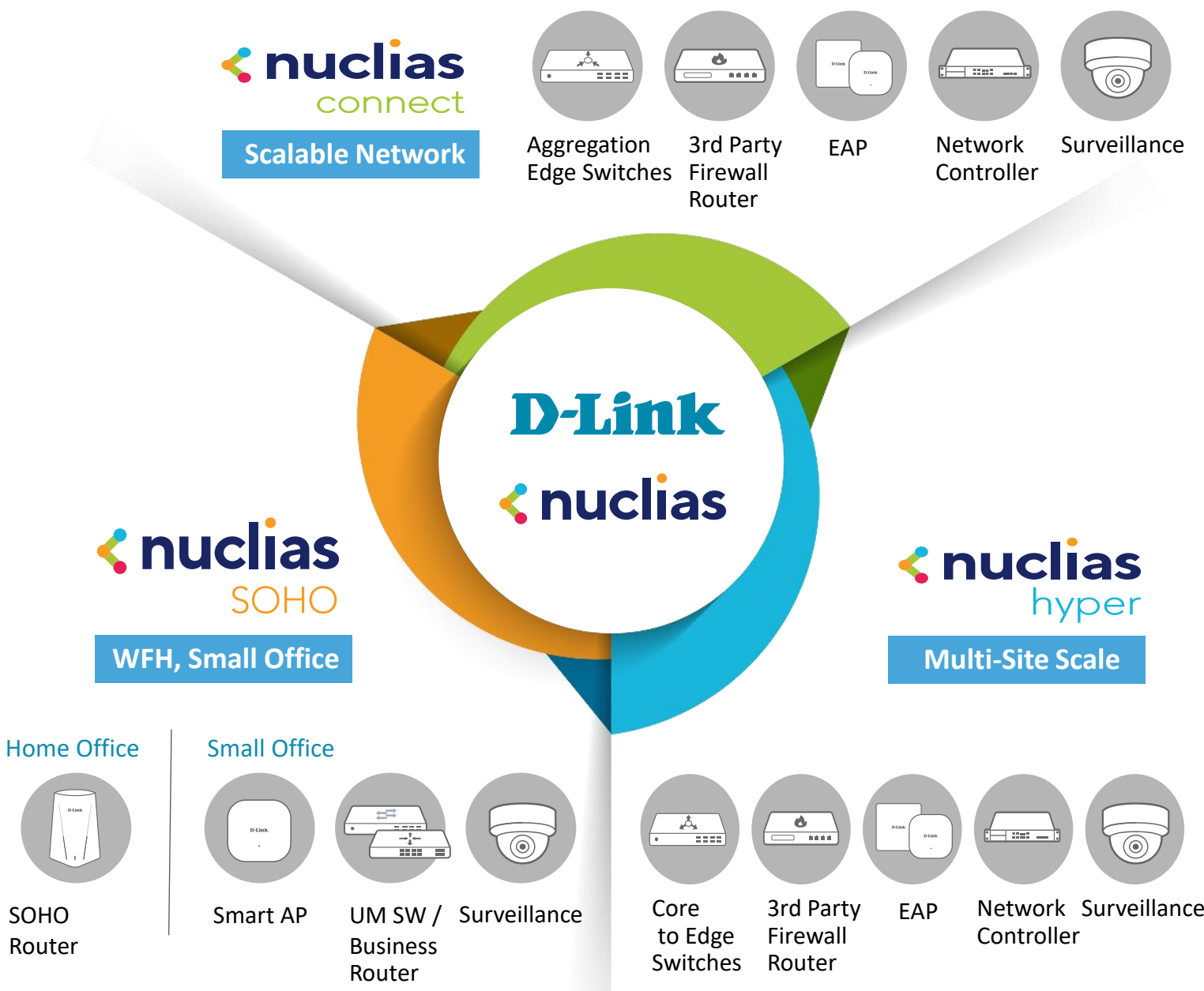


America	8%	8%	7%	7%	8%
Europe	19%	21%	21%	20%	18%
APAC & Others	73%	71%	72%	73%	74%
Total	100%	100%	100%	100%	100%



2026 Commercial Product Plans

Building Commercial Product Solutions: Commercial Network Infrastructure



2026 Commercial Product Roadmap and Portfolio



Scalable Commercial Ethernet Network



Fiber Switches / Optical Modules

- Data center 400G/100G high-speed optical switches and transceivers
- Hot-swappable redundant power supply and fan design
- Stacking and ring network redundancy

High Performance

High Reliability

Scalable



Unified Management Platform Without Location Constraints



Management Platform

nuclias
unity



Nuclias
Controller

- Nuclias Unity cloud AI or Nuclias Controller on-premises management platform
- Scalable end-to-end solutions
- Centralized management and professional services
- Integrated commercial IP camera/NVR surveillance services

Highly Integrated

Centralized Management

Scalable



Seamless Commercial Wireless Coverage



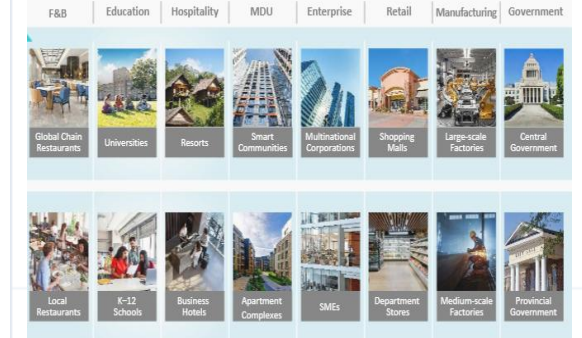
Wireless Networking and Business Routers

- High-performance Wi-Fi connectivity
- Highly available seamless wireless roaming
- Business routers integrating firewall, VPN, security management, and Wi-Fi controller functions

Wi-Fi 6/7

VPN

Cybersecurity Protection



Solutions for Diverse Industries



Commercial Solutions

nuclias
hyper

nuclias
connect

nuclias
SOHO

- Deep hardware and software integration
- Subscription-based AI network management solutions
- Subscription-based commercial IP camera/NVR surveillance solutions
- Comprehensive enterprise network infrastructure services

Highly Integrated

AI-Powered Network Management

Upgrading Enterprise AI Data Centers with Optical Switches and Transceivers

■ Partnering with Strategic Companies to Expand High-Speed AI Optical Networks

Addressing growing AI data traffic demand, D-Link is investing in the development of 100G/400G high-speed AI optical switches and transceivers.

■ Capturing Global Enterprise AI Data Center Opportunities

D-Link is expanding into the AI data center market and leveraging its global channels to accelerate enterprise network upgrades and market development.

■ Complete Enterprise AI Networking Solutions

D-Link combines high-speed AI optical switches, enterprise networking equipment, and the Nuclias Unity cloud platform to deliver end-to-end AI networking solutions.

Transceiver

100G



DTS-5400-32S

32x400G QSFP-DD



Transceiver

400G



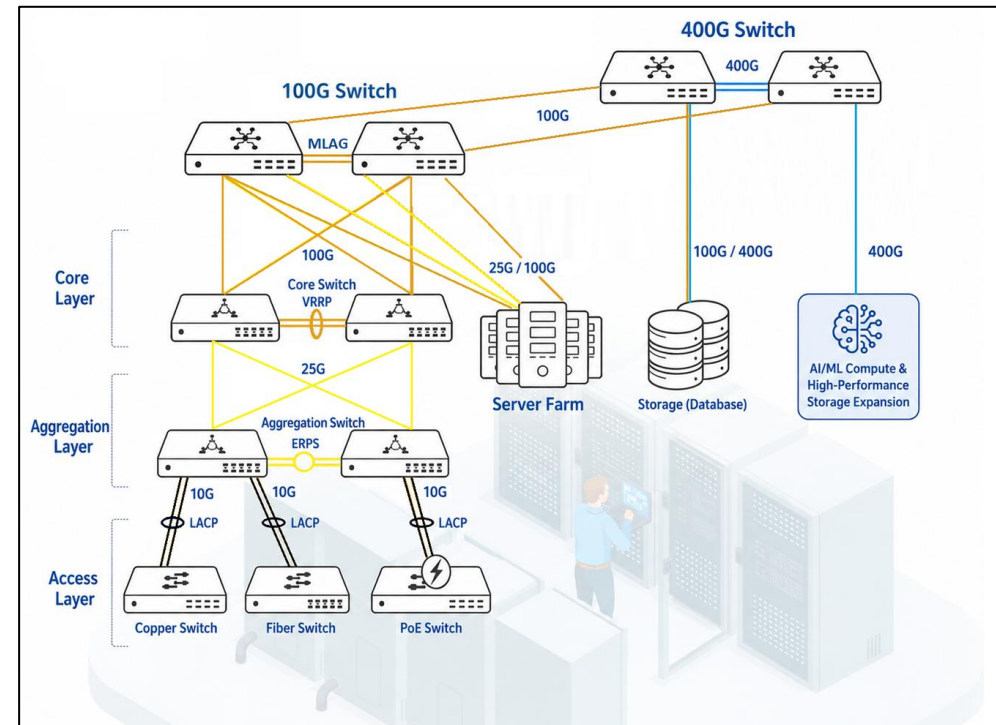
DTS-5100-32S

32x100G



DQS-5000-56S

48x25G + 8x100G





Case Studies

D-Link is committed to providing robust, secure, and reliable networking infrastructure. By leveraging high-quality differentiation and strong cybersecurity protection, the Company is steadily expanding its global market presence.

D-Link Wins South Asian Telecom Contract for Dual-Band VDSL2 Equipment

- DSL-245GE selected for a nationwide telecom project in South Asia.
- Five-year contract with first-priority supply rights.
- VDSL2 equipment will provide broadband services to local households and businesses.
- Phase 1: planned deployment of 50,000 units in 4Q26.
- Phase 2: planned deployment of 100,000 units.
- Equipment supports dual-band Wi-Fi up to 1200 Mbps and four 10/100/1000 Mbps Ethernet ports, providing flexible wired and wireless connectivity.
- Optimized external antennas deliver enhanced Wi-Fi coverage.



D-Link Wins 5G ODU Contract from Middle Eastern Telecom Operator

- As countries across the Middle East enter the 5G era, regional demand for network upgrades is increasing.
- The local team's long-standing telecom expertise, understanding of operator business models, end-user behavior, and technical requirements, together with strong local technical support, played a key role in securing the order.
- Outdoor 5G ODU equipment improves reception in areas with weak indoor signal coverage.
- The equipment supports 5G NR Sub-6 GHz and carries an IP65 weatherproof rating.
- Ethernet connectivity with PoE power.
- Order volume: 20,000 units.



FNN™ Selects D-Link to Support Wildfire Early Warning and Emergency Response

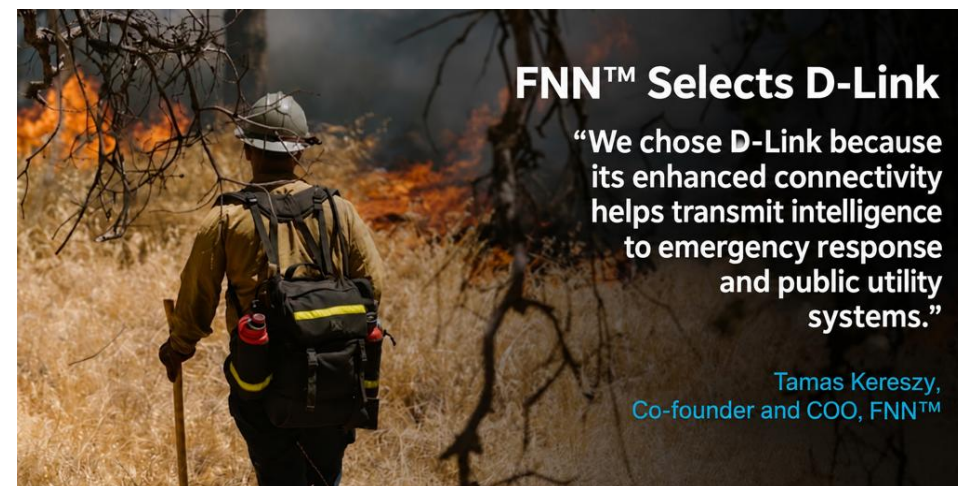
FNN™ AI Wildfire and Lightning Early Warning System

- Patented High-Risk Lightning (HRL™) detection: Edge AI accurately identifies lightning events that may trigger wildfires or damage power infrastructure.
- Esri ArcGIS and FNN Wildfire Hub™: Timestamped, dynamic maps provide 24/7 situational intelligence visualization.
- Industry recognition: Winner of the MIT Disaster Resilience Award and exclusive lightning data provider to The Weather Channel.

FNN helps identify potential risks and provides real-time wildfire, lightning, and utility intelligence. D-Link supports FNN with its 5G/4G M2M cellular IoT solution.



D-Link 5G/4G M2M Router



■ D-Link M2M Device Completes Low Earth Orbit Satellite D2C Connectivity Test

As satellite communications and terrestrial networks continue to converge, real-time IoT applications in extreme environments are entering a new phase. D-Link successfully completed bidirectional Direct-to-Cell (D2C) connectivity verification. Using forward-looking technology and standardized protocols, the solution delivers seamless switching at low cost and high efficiency, strengthening resilient monitoring across borders and in remote locations.

- **Bidirectional D2C connectivity successfully verified:** Connected to low earth orbit satellites in remote North America and successfully completed remote control, real-time status reporting, and alert transmission.
- **Standard antennas and seamless handover:** Built-in 3GPP LTE protocols and an intelligent handover algorithm allow a standard external antenna to switch seamlessly between terrestrial and satellite signals.
- **Lower barriers to global IoT deployment:** Addresses the high cost and complexity of conventional satellite communications equipment, significantly reducing operating costs for remote operation and maintenance.
- **Broader multinational and extreme-environment applications:** Meets demand for resilient, always-on remote automated monitoring of cross-border fleets, energy facilities, and agricultural sites.



D-Link Robotics and Brazil SPDM Healthcare Project

Project Brief

Partner

Brazil's SPDM (São Paulo Association for the Development of Medicine, operator of Hospital São Paulo) and WG Medical Group; cooperation framework agreement signed.

Project Positioning

Use Brazil's large-scale healthcare system as a pilot environment to integrate companionship into clinical care workflows, establishing the first replicable model for D-Link Robotics' entry into the global healthcare market.

Scope of Requirements

SPDM formally defined nine care requirements: fall detection, vital-sign monitoring, aphasia rehabilitation, autism care, dementia care, companion care, patient education on diet and medication, local LLM deployment, and HIS integration, with Portuguese, Spanish, and English support.

Technology Foundation

D-Link's proprietary LLM + VLM dual-model architecture and cloud SaaS platform; hardware and cybersecurity provided by strategic partners; MDSAP certification planned across five countries.

Milestones



Current Status

Completed

- D-Link Robotics registered in June 2026. At the July 22 launch event, the company announced its healthcare focus and five-country MDSAP certification plan.
- SPDM completed the definition of nine care requirements, which serve as the basis for development.
- Cooperation framework agreements signed with WG Medical Group and SPDM.

In Development (4Q26–1Q27)

- Patient fall detection: first-generation video recognition alerts; second-generation millimeter-wave radar for privacy protection.
- Respiration and heart-rate monitoring with millimeter-wave radar, plus temperature-module validation.
- On-premises LLM deployment, HIS/database integration, and Portuguese/Spanish/English interfaces.

Planned (1Q27–2Q27)

- Patient education content library built to SPDM clinical standards.
- Aphasia rehabilitation and care programs for autism and dementia jointly defined with SPDM clinical teams.
- D-Link proprietary companion robot scheduled for 2Q27 shipment and deployment in Brazil.

Q & A

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Thank You.

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